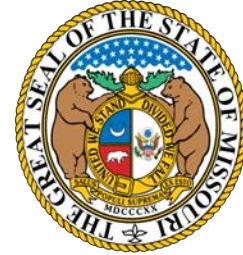




# CITY OF KANSAS CITY, MISSOURI



Civil Rights & Equal Opportunity Department  
ECONOMIC EQUITY & INCLUSION DIVISION

**VSM Engineering, LLC**

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is duly certified as a

**Women Business Enterprise (WBE)**

**Certification Codes:**

[Please refer to the certification approval letter for the complete list of approved NAICS Codes]

A handwritten signature in blue ink, appearing to read 'ADorch', is written over a horizontal line.

Andrea Dorch, Director, Civil Rights & Equal Opportunity Department

**Note:** This certificate is the property of the City of Kansas City, Missouri, Civil Rights & Equal Opportunity Department, and may be revoked should the above named firm graduate from the MWDBE program or the firm's certification is no longer active. In addition, this certificate is valid only in conjunction with the firm's active listing in the City of Kansas City, Missouri's Directory of certified MBE, WBE, SLBE, SLBE-WSDEPS, ACDBE, DBE, SBE firms via the following weblink: <https://kcmohrd.mwdbe.com/?TN=kcmohrd>

**Each year you must submit an Annual Update application 60 day prior to your certification expiration date**  
414 E. 12th Street, 4th Floor Kansas City, Missouri 64106|Phone (816) 513-1836|Fax (816) 513-1805

**Expiration Date: December 17, 2022**